

# Greater Victoria Harbour Authority

## Board of Directors Q3 Meeting, December 15, 2017

### Member Agency - Report Out



**Board Chair, Dave Cowen** noted the following:

**Director Intake:** GVHA is pleased to announce three (3) onboarding Directors: Bruce Hale from Victoria Harbour Esquimalt Society (VEHS), Barb Desjardins from Township of Esquimalt and Gordon Safarik as an independent Director. GVHA Board has also appointed Gordon Tweddell as an external advisor to the Infrastructure, Planning and Development Committee (IPAD). Their director terms commence January 1, 2018 and end on December 31, 2021.

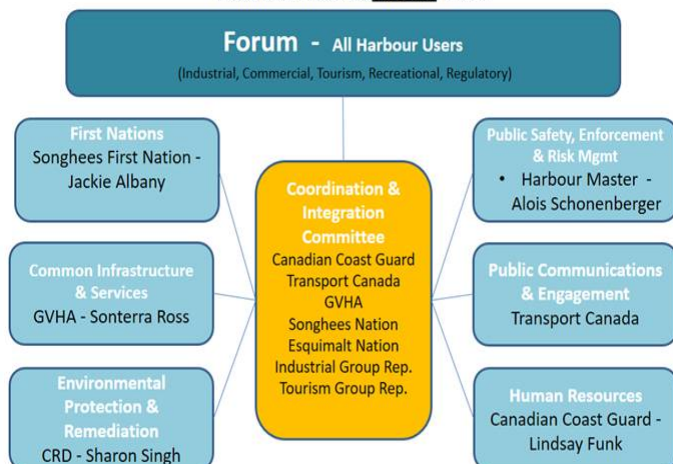
**Other changes:** Chief Ron Sam will join the Board as the representative for Songhees Nation taking over for Christina Clarke who will continue to act as an external advisor to the First Nations Economic Development (FNED) Committee.

#### Board discussed board inclusivity, diversity and opportunity to engage youth perspective.

- To consider candidates who are highly qualified based on their experience, functional expertise, personal skills and qualities.
- To consider diversity criteria including gender, age, ethnicity and geographic background.
- To engage qualified independent external advisors to conduct a search for candidates that meet the board's skills and diversity criteria to help achieve its diversity aspirations.

**Working Harbour Collaboration:** On Oct 5, 2017, GVHA invited the Working Harbour: Industrial Users to discuss the future needs of Victoria Harbour with a collaborative approach moving forward. The next meeting is scheduled January 11, 2018 for the Working Harbour: Recreational and Tour Operators.

Victoria's Working Harbour: Committee Structure  
WORKING GROUPS & **INTERIM** LEADS



#### Items Received

- CEO Balanced Scorecard and Risk Register Reports
- COO report on Ogden Point (OP) Non-Cruise Traffic, Cruise Ground Transportation, OP Capital Infrastructure, Fisherman's Wharf general operations and the Upland Washroom Building, Inner Harbour and Steamship Terminal Operations
- Capital Regional District (CRD) force main corridor.

#### Reviewed Board Budget

The 2018 / 2019 Board Budget was presented and approved as outlined. Consideration was made for the addition of two (2) external advisors.

#### Committee Report Highlights

**First Nations Economic Development (FNED)** in collaboration with Human Resources Committee (HRC) are looking to study the United Nations Declaration of the Rights of Indigenous People (UNDRIP) to see if its applicable governance principles can be incorporated into GVHA.

**Human Resources Committee (HRC)** will be looking at the Labour Budget and Human Resources Gaps in the upcoming 4<sup>th</sup> Quarter.

**Governance Nominations Committee (GNC)** has reviewed and made changes improving the Board Manual, Director Intake and Board Orientation process.

**Audit & Finance Committee (AFC)** discussed reserve fund portfolio, GVHA financial modelling and finance department succession. Board oversight of major capital projects (KPMG Seminar); Financial performance is on target for Q2 and year-end

#### Infrastructure Planning & Development (IPAD)

GVHA plans to submit the Ogden Point Master Plan to the City Council in the Spring 2018. The expected timeline for approval is in the Fall of 2018. The leadership team has established regular liaison meetings with City Staff.