



# L I F E   A T   T H E   C E N T R E



For centuries, life on the southern tip of Vancouver Island has centred around the sheltered waters of Victoria's natural harbour. Here, First Nations people gathered to enjoy the rich bounty of land and sea, early European explorers discovered peace and prosperity, and generation after generation of Victorians came to meet and celebrate together.

For visitors and local residents alike, our vibrant working harbour remains the centre of life in Victoria - an economic powerhouse that drives tourism, marine and retail business in Greater Victoria and across the Island.

Because our key harbour assets are locally owned, unlike other major Canadian harbours, decisions about development are made right here by people who truly care about it. As we strive to make

the most of our waters and assets, we continue to focus on creating a harbour that will be the lively centre of our city for many years to come.

## 2007 STRATEGIC GOALS

**VISION** We envision a harbour where people live, learn, work and play; a spectacular gateway to Victoria's past and into its future, monumental in look

and feel, linking communities and all people together.

Our mandate is to operate and maintain the Greater Victoria Harbour Authority: to maximize current and future harbour assets, to advocate best water, marine and marine-related uses, and to develop the whole harbour. The coming fiscal year (April 2007 – March 2008) will be an important one as our work over the past five years begins to come to fruition.

Strategically, we intend to:

- Begin to develop a comprehensive plan for the whole harbour that will help establish the GVHA as leader and advocate.
- Increase community awareness of our role as capable and responsible stewards.
- Gain more local stewardship of harbour waters and assets through targeted divestiture and acquisition.
- Improve capacity-building for First Nations partners in the harbour and GVHA facilities.
- Become more financially stable while remaining focused on our social and environmental responsibilities.

## H I G H L I G H T S 2 0 0 6 – 2 0 0 7

*We achieved our five-year goal of sustainability, ending the year with a positive financial balance.*

*We installed 500 feet of new floats on Ship Point South and 300 feet of refurbished floats on Ship Point North.*

*Our marina service centre at Wharf Street was completed.*

*It includes four washrooms, and two laundries.*

*We continued to develop positive relationships, and establish*

*long-term contracts, with partners, suppliers and tenants.*

*We enjoyed a very successful cruise ship season with 182 large vessel calls at Ogden Point*

AN IDEAL HARBOUR

*Is busy, dynamic, engaging, thriving*

*Links people, communities and places*

*Makes the best use of harbour waters and assets*

*Contributes to a growing and developing local economy*

*Strengthens partnerships with Songhees and Esquimalt Nations*

*Achieves financial stability, and social and environmental responsibility*

MESSAGE FROM THE CHAIR



It has been five years since the Greater Victoria Harbour Authority was incorporated. Since I assumed the role of Chair in October 2006, I have had an opportunity to see the vision, goals and plans we developed during our early years becoming reality in a thriving harbour that contributes to the economic and social well-being of our community.

For our Board, it has been a year to celebrate growing relationships. Nationally, we have developed a new rapport with Transport Canada as we work together toward further divestiture of the harbour. We are also working towards a memorandum

of understanding with our partners the Esquimalt and Songhees Nations to clarify and strengthen our already strong working relationship. We continue to collaborate with the Provincial Capital Commission and the City of Victoria on plans for the Belleville International Ferry Terminal. And we continue to strengthen relationships with a broad range of harbour users and members of our community through our planning and consultation process.

We appreciate the commitment and involvement of the many individuals who have contributed to the GVHA over the past five years. In February, we celebrated the talent and enthusiasm of our harbour community with the publication of a history of our organization. At an event marking our five-year anniversary, we recognized the outstanding contributions

of those who have been instrumental in our success. Stewart Johnson, Peter Lloyd, and Paul Ridout were given the position of Life Member. We are grateful for their tireless work and the continued support and counsel they provide.

The future holds exciting challenges and opportunities for the GVHA, and we will continue to balance the needs of many users of this busy, working harbour, as we make it a place where we can all live, learn, work and play.

Don Pritt  
Chair

MESSAGE FROM THE GENERAL MANAGER



This has been an eventful year for the Society. Since I started as General Manager in February 2006, we have advanced in achieving our financial targets, cementing important relationships and realizing our strategic goals.

I'm pleased to report that we ended the year on a solid financial footing, showing a profit after depreciation for the first time. This is a tremendous achievement, and we're grateful to all those – Board members, staff, and partner agencies – who made it possible. This was also a banner year for our cruise industry, with 182 large cruise ships visiting the city, bringing 334,570 passengers and

extraordinary economic benefit to the community. In addition to these large passenger ships, we also welcomed six project cargo ships, three Naval vessels and sixteen pocket cruise ships. We are particularly proud of this, in a year when passport issues and a strong Canadian dollar adversely affected many tourism operations. We continue to work closely with the James Bay community to mitigate impacts of this increased traffic, as we prepare for an even busier 2007.

Maximizing revenues from all properties was a major focus during fiscal 2006-2007. We completed refurbishment of our marine service centre on Wharf Street, adding washroom, shower and laundry facilities. On Ship Point and the Causeway, we added 800 feet of floats as well as ramps and 3 new finger floats. This additional footage means we can

accommodate large vessels, and enabled us to host a tremendously successful Floating Boat Show, which shows great promise as a continuing annual event.

We completed the renewal of a ten-year management and agency agreement with Westcan Terminal Ltd. for the provision of services at Ogden Point. Gerry Lutz retired after 40 years of service to Victoria's working harbour, leaving the helm in the capable hands of Bob Barlow. The stable management relationship we have cemented with this agreement will allow us to move forward with confidence.

We continued our aggressive winter moorage campaign to maintain year-round vitality at Ship Point and the Causeway. Our marine fuel station at Fisherman's Wharf, which is operated by Victoria Marine Fuels, reopened as an independent station owned by GVHA after extensive renovations. We also signed

a multi-year agreement with the Ogden Point Café, and with environmental compliance documents in place, we anticipate increasing the number of long-term leases at Ogden Point.

We have also continued to work towards two important long-term goals: the development of the Belleville International Ferry Terminal and divestiture of the seabed from Transport Canada.

As stewards and landlords, we have made thoughtful, deliberate decisions that support maritime economies and lifestyles. Thanks to the efforts of past staff and Board members and our enthusiastic current management, staff and Board teams, we are poised for an exciting and financially stable future.

Paul Servos  
General Manager



Victoria's harbour plays a key role in making this one of the best cities in the world in which to live, learn, work and play. This year, we continued to develop and make the best possible use of all our assets and waters, diversifying our operations, exploring new ventures, establishing new partnerships, and focusing on financial growth. Environmental sustainability has also been a strong focus this year, with ongoing studies of air and water quality, careful adherence to environmental best

practices in construction and maintenance, new connections to municipal sewage facilities and a state-of-the-art underground fuel tank system at Fisherman's Wharf. Highlights of fiscal 2006-2007 include:

**ACHIEVING  
FINANCIAL  
STABILITY**

Our goal, from the day we were incorporated, has been to achieve a solid financial footing for the Harbour Authority. We achieved this

milestone for the first time this fiscal year. Looking forward, this will allow us to continue building and improving our working harbour, and advocating for it with national, provincial and municipal governments.

**ESTABLISHING  
CRITICAL  
PARTNERSHIPS**

This year, we established and reinforced several partnerships that are critical to the future success and health of the harbour.

We completed renewal of a ten-year management and agent agreement with Westcan Terminals Ltd. for the deep sea port at Ogden Point. Westcan will provide administration, security, maintenance, utilities, marketing, capital project supervision and stevedoring services for the deep sea terminal.

We submitted certificates of environmental compliance for Ogden Point and Fisherman's Wharf to the Province for review and approval. These

certificates, when they have been approved, will pave the way for long-term leases with harbour users and a stable and sustainable source of income for the Harbour Authority. The first of these long-term agreements, a 20-year lease with the Ogden Point Café, was signed this past year.

**REACHING OUT TO  
OUR COMMUNITY**

Increasing public awareness of who we are and what we do, and helping people understand why local

ownership of harbour waters and assets is so vital are key goals for the Greater Victoria Harbour Authority. This year we continued to meet with a broad range of community members including harbour users, community associations, First Nations leaders, and the general public. We worked closely with the James Bay Community Association to reduce the impact of cruise ship ground transportation on residents and businesses in the area.

As we do every year, we also acted as hosts, sponsors and

**BY THE  
NUMBERS**

*3,800 transient pleasure vessels brought 11,000 passengers to our city centre, contributing an estimated \$3.8M in direct community spending.*

*182 cruise ships and 16 pocket cruise ships brought 335,570 passengers and over 95,000 crew members to Victoria.*

*6 cargo transshipment calls and 3 naval calls.*

*29 live-aboard customers and 33 float homes called our marinas home.*

*940,688 lbs of fish off-loaded at Fisherman's Wharf.*

*Thousands of visitors attended festivals and celebrations in the Inner Harbour.*

donors for a wide range of community events, including: the Floating Boat Show, Swiftsure International Yacht Race, Symphony Splash, Boat for Hope, the Clipper Round the World Race, Rick Hansen Wheels in Motion, the Dragon Boat Festival, the Classic Boat Festival, Navy Days, and Inner Harbour Lighted Ship Parade. Our support makes many of these popular events



possible, and we're glad to be able to make such a significant contribution to our community.

#### UNDERSTANDING AND PROTECTING OGDEN POINT

Ogden Point is vital to the economic health of our working harbour, the City of Victoria, and the entire south-Island region. This year, we completed several studies, scans and assessments that will help ensure the health and sustainability of this resource well into the future.

Our Ogden Point Terminal Development Review looked into the long and medium term land requirements of

this asset, and clearly showed the need for a cautious approach to development, to ensure that the port remains unencumbered into the future.

We also completed a study of the caissons at Ogden Point, making temporary repairs where they were needed, and identifying a preferred option – the installation of gabion baskets and mats - for more extensive repairs. Installing gabions will allow the port to continue to receive large cargo vessels. North West Hydraulic Consultants are continuing to test models of gabion configurations, and we have engaged Stantec Consulting to prepare a tender package and to supervise the project.

A sonar side scan of the breakwater revealed no shifting of blocks or erosion, and will serve as a baseline for future monitoring, allowing us to identify potential problems early.

#### CELEBRATING A SUCCESSFUL CRUISE SEASON

2006-2007 was a banner year for the cruise industry in Victoria, despite a flat domestic tourism market and reduced visitation to Victoria from the United States. We welcomed over 182 cruise ships from nine major cruise lines, including: Carnival, Celebrity, Holland

America, Norwegian, Princess, Royal Caribbean, Regent Seven Seas, Silver Seas and Mitsi Ok.



Together, 25 unique ships brought more than 334,000 passengers and 95,000 crew members to Ogden Point. Enthusiastic, helpful Victoria AM volunteers met every ship, to provide them with information about the city and answer questions.

In addition to major cruise ships, we welcomed 16 pocket-cruise ships, with over 1,000 passengers.

#### ACHIEVING DIVERSITY

A key to a healthy working harbour is having a diverse range of users. This past year, we began to see the results of our efforts to provide the kind of facilities that will lead to greater diversification:

Our stevedoring facilities, skilled workforce, and repair capabilities made our harbour a hub for the delivery of oversize yachts to the west coast. In 2006-2007, 92 of these extra-large yachts were delivered here.

In addition to cruise ships, our deep-sea anchorage welcomed three large naval vessels, including the USS John C. Stennis, an aircraft carrier with over 5,000 crew members.

This year we welcomed over 3,800 transient pleasure vessels carrying more than 11,000 passengers to Victoria. Our docks were again filled over the winter months, as we continued working towards our goal of financial sustainability for all our assets. New docking fingers and the Wharf Street Service Centre improvements provided an enhanced experience – and more berths - to boaters at Ship Point and the Causeway.

Upgrades to Fisherman's Wharf are making this a more attractive place to live, work and play. This past year, we signed a live-work agreement with Jackson's Ice Cream, and invited all float home-owners to provide expressions of interest in live-work opportunities on fingers 1, 2 and 3.

With certificates of environmental compliance submitted, we are poised to seek out long-term agreements, such as the 20-year agreement with the Ogden Point Café, that will provide a stable source of income and improved amenities for harbour users.

#### COMPLETING THE WHARF STREET SERVICE CENTRE

This year, we completed a comprehensive upgrade of our marina service centre at Wharf Street. We increased electrical power and added four new washroom/showers and two laundry rooms, which were connected to the city's waste management system.

#### CELEBRATING LIFE AT THE CENTRE

Our harbour brings hundreds of thousands of people to the centre of our city every year, to people-watch, stroll along the causeway, and participate in a wide range of festivals and celebrations.

This year, we hosted and sponsored over eighteen events, including: the biggest ever Victoria Harbour Floating Boat Show, which has booked for a further five years, and is



working towards making this event an international one. At Ogden Point, Navy Days drew visitors to watch military displays and demonstrations, take part in tours, meet personnel and examine equipment. All this activity in our city's centre took place

while our working harbour continued with 'business as usual' – with ferries, float planes and transient vessels arriving and departing on schedule.

#### PRESSING FORWARD: BELLEVILLE INTERNATIONAL FERRY TERMINAL

During 2006-2007, we continued to work in partnership with the Provincial Capital Commission to push this project forward as a landmark gateway for international visitors to Victoria.

#### INCREASING ACCESSIBILITY

We increased security at our docks and improved other services for transient vessels, long-term leases and especially for our live-aboard residents. The new measures have increased safety and discouraged unwelcomed behaviour around the docks.

#### PAMPERING OUR CUSTOMERS

We made plans to transform our Wharf Street dock office into a marine service centre, with private washrooms, showers and laundry facilities, adding a concierge service in summer 2006. Our aim is to create a visitor experience that combines exceptional

moorage and marina amenities and outstanding local attractions.

#### FUELING UP

On October 20, 2006, we acquired a critical asset when we took over Victoria



harbour's only marine fuel station. For transient vessels, as well as local boaters, this fueling station is vital. The station was upgraded and a state of the art underground fuel tank system was installed. This asset, the only one of its kind in the harbour area, will provide a steady stream of fuel for harbour vessels.

#### BEING GREEN

A priority this past year has been to protect the marine environment in our care. We have instituted several initiatives to protect water quality, stabilize shorelines and establish sound fuel and sewage dispensing and recycling programs, including:

- Requiring all live-aboard vessels to have – and use sewage holding tanks.
- In collaboration with the Sierra Club of Canada and

the Georgia Strait Alliance, distributing packages of absorbent pads to moorage customers for use if a hydrocarbon spill occurs.

- Installing a state of the art underground fuel tank system in our upgraded fueling station at Fisherman's Wharf, which incorporates electronic leak detection and sophisticated containment technologies.
- Following strict recycling protocols for motor and lubricating oil, filters, containers and rags, at all facilities.
- Following environmental best practices throughout our Fisherman's Wharf upgrade, to ensure that our work does not harm the marine environment of the harbour. We installed steel pilings to eliminate



creosote contamination, encapsulated Envirofloats to keep polymer foam residue from entering the water, and installed fiberglass grid decking to eliminate the need for chemical wood preservatives and to allow natural light to penetrate to the sedimentary bottom.

We're looking forward to an exciting year in fiscal 2007-2008. Several initiatives that have been in the planning stages this past year will come into their own during the next few months. Together, they make a balanced strategic agenda that takes ongoing operations as well as future planning into account. They



will help ensure a healthy future for our working harbour and maintain its role as an economic driving force in Victoria for many years to come.

**PLANNING  
DEVELOPMENT AT  
OGDEN POINT**

The recently completed Ogden Point Terminal Development Review will guide development at Ogden Point to ensure that land

is available, and the port remains unencumbered well into the future.

**UPGRADING  
FISHERMAN'S WHARF**

Fisherman's Wharf is continuing to evolve into an attractive tourist destination, cohesive, supportive community and high quality marina. We have completed Phase 1 of this three year project, upgrades this past year, reconfiguring docks to maximize usage, resurfacing docks, new piles, and improving ramps.

**MAKING THE MOST  
OF OUR MARINAS**

Following our Marina Profitability Strategy, we have begun to expand moorage space and increase our occupancy rate. We will continue to convert much of the existing linear-style moorage to finger-style docking, and enhance security and customer amenities at each of our marinas. The whole project will take four to five years to complete.

**ADVOCATING FOR  
OUR HARBOUR**

We are continuing our advocacy efforts with the Federal Government, with a primary goal of assessing the viability of divestiture of Transport Canada fill-lands and seabeds.

**PLANNING FOR  
BALANCED  
REDEVELOPMENT**

As we move closer to a revitalized Belleville International Ferry Terminal, we continue to work to ensure that the interests of the working harbour are not overlooked in the current strong residential



development marketplace. We need to keep the long-term success of port industry paramount in any redevelopment strategy.

**CRUISING FOR A  
BANNER YEAR**

We are anticipating another strong cruise season next year, and are looking forward to increased activity in retrofitting and repairs, as our long-term caisson repair continues. We are determined to maintain our strong relationship with the cruise industry and to ensure Ogden Point is able to meet the needs of their ships.

**WELCOMING  
THE WORLD**

For people all over the world, our harbour symbolizes the warmth and welcome of our city. The GVHA is passionate about the power of the harbour to act as a catalyst for Victoria to fulfill its destiny as one of the most outstanding experiences in the world. Our responsibility is to value our connection to the water and to make the harbour alive, accessible and dynamic for all who use it.

To the Members of The Greater Victoria Harbour Authority:

The accompanying summarized statements of financial position and operations and changes in unrestricted net assets are derived from the complete financial statements of The Greater Victoria Harbour Authority as at March 31, 2007 and for the year then ended on which we expressed an opinion without reservation in our report dated June 8, 2007. The fair summarization of the complete financial statements is the responsibility of management. Our responsibility, in accordance with the applicable Assurance Guideline of The Canadian Institute of Chartered Accountants, is to report on the summarized financial statements.

In our opinion, the accompanying financial statements fairly summarize, in all material respects, the related complete financial statements in accordance with the criteria described in the Guideline referred to above.

These summarized financial statements do not contain all the disclosures required by Canadian generally accepted accounting principles. Readers are cautioned that these statements may not be appropriate for their purposes. For more information on the entity's financial position, results of operations and cash flows, reference should be made to the related complete financial statements.

*KPMG LLP*

Chartered Accountants  
Victoria, Canada  
June 8, 2007

# FINANCIAL STATEMENTS

## STATEMENT OF FINANCIAL POSITION (AUDITED)

March 31, 2007, with comparative figures for 2006

	2007	2006
<b>Assets</b>		
Current assets:		
Cash	\$217,725	\$360,658
Guaranteed Investment Certificates (note 2)	10,262,000	7,518,000
Accounts receivable	145,183	132,926
Accrued interest receivable	268,467	77,099
Prepaid expenses	24,771	3,059
	10,918,146	8,091,742
Long-Term Receivable		
Guaranteed Investment Certificates	-	137,500
Investments (note 3)	792,000	489,741
Capital assets (note 4)	52,065,479	51,403,017
	\$63,775,625	\$62,732,000

### Liabilities, Deferred Contributions and Net Assets

Current liabilities:		
Accounts payable and accrued liabilities	\$733,458	\$420,171
Deferred revenue	69,400	101,574
	802,858	521,745
Deferred contributions (note 5)	2,796,518	3,508,141
Deferred capital contributions (note 6)	28,933,866	29,911,636
Net assets:		
Invested in capital assets	23,131,613	21,491,381
Internally restricted self-insurance fund (notes 3 and 7)	792,000	624,000
Unrestricted	7,318,770	6,675,097
	31,242,383	28,790,478
	\$63,775,625	\$62,732,000

See accompanying notes to financial statements.

### ABBREVIATED NOTES TO THE SUMMARIZED FINANCIAL STATEMENTS

- GIC's at rates of interest varying between 2.9% & 4.0%, include \$2,796,519 (2006 - \$3,508,141) which is restricted for eligible expenditures under the contribution agreements with Transport Canada.
- Represents money invested for self insurance - market value of investments as of March 31, 2007 was approximately \$880,000 (2006 - \$490,000)
- Consists of improvements of \$37,453,373 less \$4,951,753 of accumulated amortization plus land valued at \$19,563,859.
- Deferred Cash Contributions received from Transport Canada are to be expended on eligible expenditures as outlined in the Agreement for each facility.
- Deferred Capital Contributions include unamortized capital contributions received from Transport Canada from the divestiture.
- Internally restricted funds are for self-insurance on the Piers & parking lot yard improvements at Ogden Point.
- Board Honoraria shall not exceed 5% of the previous year's gross revenues. The total honoraria paid in the fiscal year represented 2.1% of the previous year's gross revenues.
- Commitments & Contingencies: As at March 31, 2007 the Authority had \$11,300 of financial stand-by letters of guarantee outstanding for deposits with the Fisheries & Oceans Canada in respect to a Monitoring Program at Ogden Point. The letters have a due date of September 2009. The Authority rents office premises and equipment with commitments for minimum aggregate rents payable of \$47,500 to year 2009.

Approved by the Board:

Chair  Treasurer 

## STATEMENT OF OPERATIONS AND CHANGES IN UNRESTRICTED NET ASSETS (AUDITED)

Year ended March 31, 2007, with comparative figures for 2006

	Fisherman's Wharf	Wharf Street	Ship Point & Lower Causeway	Ogden Point Facility	2007 Total	2006 Total
Revenues	\$737,213	\$339,173	\$621,948	\$2,730,653	\$4,428,987	\$3,725,956
Expenses:						
General operating expenses	254,756	196,458	284,068	145,758	881,040	749,684
Repairs and maintenance	68,143	35,072	175,689	110,189	389,093	253,054
Insurance	50,631	37,277	36,831	57,694	182,433	145,720
Property taxes	31,542	18,306	18,777	392,902	461,527	529,144
Administrative	223,314	154,694	283,506	366,327	1,027,841	965,733
Depreciation of capital assets	88,995	100,181	191,091	755,496	1,135,763	1,067,443
	717,381	541,988	989,962	1,828,366	4,077,697	3,710,778
Excess (deficiency) of revenues over expenses before the following	19,832	(202,815)	(368,014)	902,287	351,290	15,178
Investment income	60,083	28,431	56,276	266,439	411,229	378,693
Amortization of deferred non-capital contributions (note 5)	24,877	-	686,746	-	711,623	1,216,805
Amortization of deferred capital contributions (note 6)	62,405	83,213	139,983	692,169	977,770	994,218
Excess (deficiency) of revenues over expenses	167,197	(91,171)	514,991	1,860,895	2,451,912	2,604,894
Transfer (to) from invested in Capital Assets:						
Purchase of capital assets	(968,628)	(143,541)	(268,640)	(417,423)	(1,798,232)	(1,059,586)
Depreciation of capital assets contributed from Harbour Authority general operations	26,590	16,968	51,108	63,327	157,993	73,225
Internal restricted for net assets	-	-	-	(168,000)	(168,000)	(168,000)
Unrestricted net assets, beginning of year	1,900,537	709,511	8,778	4,056,271	6,675,097	5,224,564
<b>Unrestricted net assets, end of year</b>	<b>\$1,125,696</b>	<b>\$491,767</b>	<b>\$306,237</b>	<b>\$5,395,070</b>	<b>\$7,318,770</b>	<b>\$6,675,097</b>

See accompanying notes to financial statements.

Stewart Johnston  
Peter Lloyd  
Paul Ridout

**DON PRITTIE,  
GVHA CHAIR**

Capital Regional District

Don began his thirty-five year marine career at Sewell's Marina in Horseshoe Bay as a dock attendant. He went on to be General Manager of Malibu Yacht Charters in Vancouver and Manager of the Malibu Club in Princess Louisa Inlet. He also served as Executive Director of S.A.L.T.S. Society in Victoria, and has held a number of positions with the Oak Bay Marine Group, including General Manager of Northern Resorts and April Point Resort, and most recently, Senior Vice President of Operations. Don is currently General Manager of Canoe Cove Marina & Boatyard in Sidney, BC.

**DOUG ENNS**

Community Director

Doug is a Chartered Accountant and Chartered Director, with extensive executive management experience in information technologies, banking, mergers and acquisitions, and financial regulation

and reorganization. He is currently Chair of the board of WorkSafe. He is president of Douglas J. Enns & Associates, a specialist firm that provides in-depth consulting services to banking, business and government clients. As a resident of Greater Victoria, Enns views our harbour as a vital asset for all who live in the region and visitors alike.

**IAN FERGUSON**

Greater Victoria  
Chamber of Commerce

An energetic and influential voice in Victoria, Ian believes strong communities help create a better Canada. In addition to forming working alliances, he is also committed to the not-for-profit sector. Mr. Ferguson is past president of the GVCC, past director of Tourism Victoria, founding co-chair of both the Vancouver Island Advanced Technology Centre and the Greater Victoria Film Commission, and past president of the Canadian Information Processing Society.

**HY FREEDMAN,  
GVHA TREASURER**

Township of Esquimalt

The Township of Esquimalt has appointed Councillor Freedman as their representative on our Board. Hy is a public sector consultant with expertise in procurement, dispositions, accounting and finance and has recently been re-elected to a second term on Esquimalt Council. His background as a Chartered Accountant, and private and public sector experience span more than 35 years. He is currently a member and Chair of the Capital Region Emergency Services Telecommunications Limited board.

**BEA HOLLAND**

City of Victoria

A long time resident of Vancouver Island and avid community activist, Bea spent 40 years in Port Alberni where she served on City Council. Bea is currently serving her fourth term on Victoria City Council, with responsibility for planning, seniors, and the harbour.

She has been very involved with community health care issues and with Leadership Victoria and is actively involved with St. John the Divine. In 2002, Bea was awarded the Queen's Jubilee Medal. She is also a Canadian Community Care Association Award recipient. Her passion is to develop strong and compassionate community services and she has dedicated many years of volunteer work to community care, including home support.

**MARK LINDHOLM,  
GVHA VICE-CHAIR**

Victoria/Esquimalt  
Harbour Society

A lawyer by profession, entrepreneur at heart, and a serious student of architecture and design, Mark's accomplishments include serving as the past president of both the Urban Development Institute and the Maritime Museum of British Columbia.

**DAN MCALLISTER**

Tourism Victoria

Dan McAllister is the General Manager of CKKQ FM and sister station CJZN FM. He is a long time advocate for Victoria's harbour and former Chair of Tourism Victoria. His knowledge of Victoria's business community and the tourism industry will bring some additional energy to the issues facing the Board.

**IAN MAXWELL**

Community Director

Ian Maxwell is the owner/manager of the Ralmax Group of Companies, in business since 1978. Ian was a member of the Steering Committee during Transport Canada's Harbour Divestiture process and is well acquainted with Victoria's harbours.

**CHIEF ROBERT SAM**

Songhees Nation

Chief Robert Sam is the elected leader of the Songhees Nation, a position he has held for more than 10 years. Chief Sam was born and raised on Songhees land near the Township

of Esquimalt, in Greater Victoria. He attended a residential school in Kamloops before moving to the St. Louis College for Boys in Victoria, and then going on to the University of Victoria. Chief Sam has been a leader within the Songhees Nation as a councillor since the 1960s, and has been elected chief councillor four times since 1996.

**JOHN SANDERSON,  
GVHA SECRETARY**

Victoria/Esquimalt  
Harbour Society

John Sanderson is a retired Civil Engineer, commercial fisherman and shipyard owner. He presently serves as Director of the GVHA, and as President of the Victoria/Esquimalt Harbour. John is past Chair of the Victoria Harbour Advisory Council, the Victoria/Esquimalt Working Harbour Association and numerous fishery councils and organizations. He has extensive experience with all aspects of BC's coast and marine industries.

**CHIEF ANDY  
THOMAS**

Esquimalt Nation

For 35 years Chief Andy Thomas has worked tirelessly to improve the lives of Esquimalt First Nation people. He is a model and pillar of the community, dedicated to promoting land rights, health, education and economic progress for all aboriginal people, while preserving the ancient Coast Salish culture. As a hereditary Chief, Andy Thomas is continuing his family's proud legacy of service and leadership from time immemorial. Chief Thomas grew up in an era of residential schools, persistent aboriginal poverty, and governmental policies of neglect, but has stood fast as a leader with wisdom, temperance and conviction.

**BILL WELLBURN**

Provincial Capital  
Commission

Bill Wellburn is a chartered accountant and University of Victoria graduate who has served on many community and business boards. He

brings extensive financial expertise, strategic planning, and strong leadership to the board. Bill is the current Chair of the Provincial Capital Commission, which he represents, and he is Chair of Coast Capital Savings.

**RANDY WRIGHT**

Community Director

Randy has an extensive background in tourism and marine industries, including 25 years with the Oak Bay Marine Group – working up from fuel dock employee to the position of President. He is currently Senior Vice-President of Sales & Marketing at Harbour Air Seaplanes, and serves as a Director and Treasurer of Victoria/Esquimalt Harbour Society, Vice-Chair of the Tourism Victoria Board, Co-Chair of Tourism Victoria Finance Committee, Co-Chair of Tourism Victoria Destination Marketing Commission and is a member of the Victoria Harbour and Air Carriers Safety Committee.



Annual Environmental Impacts Report By using socially responsible, 100% post consumer recycled paper, the following savings were realized:

TREES	ENERGY	GREENHOUSE GASES	WATER
8	-1 Million BTU's	742 lbs CO <sub>2</sub> equiv.	3,080 gallons



G R E A T E R V I C T O R I A H A R B O U R A U T H O R I T Y M E M B E R A G E N C I E S

